WASHINGTON STATE
Ballpark
PUBLIC FACILITIES DISTRICT

October 26, 2026
2:30 P.M.

T-Mobile Park
PFD Conference Room
110 Edgar Martinez Drive S
Seattle, WA 98134

The PFD will be holding this Regular Meeting of the Board of Directors in-person and in a manner consistent with guidance from the Attorney General's office. Virtual access via Teams is available upon request. Members of the public desiring to leave a comment but not able to attend the meeting in person should submit them to ***curtisj@ballpark.org*** *at least 24 hours prior to the meeting start time.*

REGULAR BOARD MEETING NOTICE AND AGENDA

A. Call to Order / Welcome (Board Chair, Chris Marr)

B. Public Comment (any written public comment received prior to the meeting will be summarized and read aloud)

C. Approval of the Minutes

1. September 14, 2026 Regular Board Meeting Minutes

D. Board Briefings and Potential Actions:

1. Mariners Update (Trevor Gooby) – *Verbal Presentation Only*
2. 2026 PFD Priorities Update (Joshua Curtis) – *Materials Presented at Meeting*
3. 2026 City Legislative Update (Sandeep Kaushik) – *Verbal Presentation Only*

4. Treasurer's Report (Omar Riojas/Joshua Curtis) – *Materials Included and Board Action Anticipated*

    a. 2027 Operations Budget Preview

    b. Balance Sheet/Profit and Loss Review

    c. Proposed Resolution 26-007: Voucher Approval

E. Reports

1. Chair's Report (Board Chair, Chris Marr)

2. Executive Director's Report (Joshua Curtis)

F. Board Briefings and Potential Actions (continued):

1. 2027 Final Annual and 10-Year Rolling Cap-Ex Work Plans – Materials Sent Separately and Board Action Anticipated

    a. Summary of Final Plan Changes (Trevor Gooby)

    b. CAA ICON Review of Final Plan (Bryan Slater)

    c. PFD Draft Letter of Approval Review and Approval (Joshua Curtis)

G. Executive Session: The Board may meet in Executive Session to "review contract performance of publicly bid contracts" RCW 42.30.110 (1)(d); and/or to "review the performance of a public employee" RCW 42.30.110 (1) (g), and/or to discuss with legal counsel real estate lease matters and/or "potential litigation to which the agency . . . is, or is likely to become, a party, where public knowledge regarding the discussion is likely to result in an adverse legal or financial consequence to the agency" RCW 42.30.110 (1)(i). Formal Board action is anticipated following the Executive Session.

H. Adjournment

WASHINGTON STATE MAJOR LEAGUE BASEBALL STADIUM PUBLIC FACILITIES DISTRICT

Monday, September 14, 2026, 2:30 P.M.
Public Facilities District, Conference Room
110 Edgar Martinez Drive South, Seattle, Washington 98134

BOARD MEETING MINUTES

The PFD held a Regular Meeting of the Board of Directors in-person and in a manner consistent with guidance from the Attorney General's office. Virtual access was provided via a Microsoft Teams conference system (video or phone) upon request. Members of the public desiring to leave a comment but not able to attend the meeting in person were asked to submit comments to curtisj@ballpark.org at least 24 hours prior to the meeting start time.

CALL TO ORDER / WELCOME

Board Chair Marr called the meeting to order at 2:34 pm pursuant to notice. Members Omar Riojas, Andrea Sato, Juan Cotto and Susan Loosmore joined the meeting in person. Board Member Donny Stevenson joined virtually via Teams. Vice-Chair Graven was absent but excused. Staff and consultants present: Joshua Curtis (Executive Director), Annie Thenell (Business Operations Manager), Tom Backer (Legal Counsel), Sandeep Kaushik (Legislative), and Jennifer Ziegler (Legislative). Also joining in person were Trevor Gooby (Mariners Executive Vice President & COO), Christian Halliburton (Mariners Deputy General Counsel & Senior Director Government Affairs), Carmela Ennis (King County), and Kathleen Johnson (Historic South Downtown). Joining virtually via Teams were Bryan Slater (CAA-ICON), Jamie Sullivan (CAA-ICON), and Rick Morgan (Public),

WELCOME

Board Chair Marr welcomed the newest Board members, Juan Cotto and Susan Loosmore. Chris asked them each to introduce themselves to the Board, which they did. Chris noted that their addition brought the Board to its full membership, and he thanked the King County Council and staff for these appointments.

PUBLIC COMMENT

No written public comment was received.

APPROVAL OF MINUTES

1. Chair Marr asked for a motion to approve minutes from the June 29, 2026, Board Meeting. Member Sato moved to approve the minutes, seconded by Member Riojas. Motion carried 6-0.

BOARD BRIEFINGS AND POTENTIAL ACTIONS

1. Mariners Update (Trevor Gooby)

   Mr. Gooby reported that there are twelve games left in the season, that attendance has been strong this season, and that fan exit survey scores are high. The Club is looking forward to celebrating the career of longtime announcer Rick Rizz who is retiring at the

end of the season. In August the ballpark hosted two sold-out Noah Kahan concerts, which were filmed by Amazon for an upcoming documentary. In early September the Club unveiled the new Legacy Plaza and the tribute statue to the 2001 season and 9/11 memorial. Mr. Gooby thanked the PFD for its participation in making the plaza a reality. Additionally, he reported that the adjacent Boxyard and Hatback had a very busy and successful season this year.

2. 2027 Final Cap-Ex and 10-Year Rolling Cap-Ex Work Plans – Summary of Changes and Next Steps (Trevor Gooby, Joshua Curtis, Bryan Slater)

   Mr. Slater reviewed the materials included in the Board Packet, noting in particular the increases and additions to the plan.

3. 2026 Reference Ballpark Trip Debrief (Bryan Slater, Joshua Curtis)

   Mr. Slater reviewed the Rogers Centre Tour Summary appended to the Board Packet. Chair Marr thanked the Club for their participation in the trip and introduced the possibility of putting together another trip in the spring of 2027. Mr. Curtis reviewed the Toronto District Energy Tour Debrief appended to the Board Packet.

4. HB 1408 Funding and Next Steps (Kathleen Johnson, Historic South Downtown)

   Ms. Johnson summarized the presentation appended to the Board packet.

5. Treasurer's Report (Omar Riojas, Joshua Curtis)

   a. Balance Sheet/Profit and Loss Review

      Mr. Curtis reviewed the materials included in the Board packet.

   b. Proposed Resolution 26-006: Voucher Approval

      Member Riojas introduced Proposed Resolution 26-006 to approve the regular voucher payments, noting that he had reviewed all the financials with Mr. Curtis and did not have any concerns. Member Riojas then moved approval, seconded by Member Sato. Resolution carried 6-0.

REPORTS

Chair's Report

Chair Marr remarked that he appreciated everyone's participation in the Reference Ballpark Trip. Additionally, he commended the Club for their mindful and respectful tone of measured celebration during the Legacy Plaza unveiling ceremony, especially considering that it is also a 9/11 memorial.

Executive Director's Report

Mr. Curtis summarized the Executive Director's report included in the Board packet.

EXECUTIVE SESSION

The Board moved into Executive Session at 3:55 p.m. for the reasons stated in the meeting notice and agenda. The Executive Session was expected to last 15 minutes. The Executive Session ended at 4:06 p.m. with no formal action taken by the Board.

ADJOURNMENT

There being no further business before the Board, Chair Marr declared the meeting adjourned at 4:06 p.m.

Annie Thenell, Recording Clerk	Christopher Marr, Board Chair Board of Directors, Public Facilities District

Balance Sheet

As of October 1, 2026

		Total
ASSETS		
Current Assets		
Bank Accounts		
Cash - Capital Projects Fund		4,979,388.28
Cash - County Tax Revenues Fund		9,367.18
Cash - Neighborhood Improvement Fund		3,725,776.96
Cash - PFD Operations Fund		3,833,106.28
Cash - PFD Reserve		3,873,913.31
Cash Equivalents		128,946.70
Total Bank Accounts	**$**	**16,565,518.75**
Total Accounts Receivable	**$**	**30,810,848.30**
Total Current Assets	**$**	**47,376,367.05**
Total Fixed Assets	**$**	**407,245,819.13**
Total Other Assets	**$**	**0.00**
TOTAL ASSETS	**$**	**454,622,186.18**
LIABILITIES AND EQUITY		
Total Liabilities	**$**	**79,018,893.04**
Total Equity	**$**	**375,603,293.14**
TOTAL LIABILITIES AND EQUITY	**$**	**454,622,186.18**

Profit and Loss

August, September 2026

	Aug-26	Sep-26	YTD	2026 Amended Budget	Delta	% Spent
Expenses						
Salaries / Benefits						
Salaries & Wages	27,617	27,617	246,128	311,571	65,444	79%
Employee Benefits - Health	8	10,380	45,784	66,904	21,120	68%
Retirement Benefits	829	829	7,384	9,347	1,963	79%
Payroll Taxes	2,152	2,150	19,155	25,516	6,361	75%
Total Salaries / Benefits	**$ 30,605**	**$ 40,975**	**$ 318,450**	**$ 413,338**	**$ 94,888**	**77%**
Professional Services						
Accounting/Auditing	825	1,485	31,559	60,979	29,419	52%
Consulting Fees - Admin	25,053	29,632	209,350	363,381	154,031	58%
Legal & Professional Services	5,955	12,657	118,443	196,500	78,057	60%
Website & IT Support	982	1,450	10,619	17,547	6,928	61%
Total Professional Services	**$ 32,815**	**$ 45,224**	**$ 369,970**	**$ 638,406**	**$ 268,436**	**58%**
General & Administrative						
Bank, Payroll, & Investment Fees	1,252	1,490	10,870	11,496	625	95%
Board Support	107	3,200	6,204	12,147	5,942	51%
Dues & Subscriptions	594	766	5,022	8,055	3,033	62%
Insurance Expense			8,976	17,810	8,834	50%
Office Equipment Rental	318	817	6,827	9,093	2,266	75%
Office Supplies	11	1,162	2,130	8,620	6,491	25%
Professional Development		600	600	2,000	1,400	30%
Repairs & Maintenance	691	628	5,371	12,200	6,829	44%
Software Expense	467	467	3,863	4,139	275	93%
Telephone Expense	210	210	1,740	3,240	1,500	54%
Travel	8,750	1,998	21,359	31,500	10,141	68%
Utilities	224	224	2,014	2,400	386	84%
Total General & Administrative	**$ 12,624**	**$ 11,562**	**$ 74,977**	**$ 122,700**	**$ 47,722**	**61%**
Total Expenses	**$ 86,594**	**$ 153,311**	**$ 829,497**	**$ 1,174,444**	**$ 344,946**	**71%**

Non-Operating Transaction	Aug-26	Sep-26	YTD	Balance
NIF Reimbursement	10,550	55,550	437,695	3,725,776

October 26, 2026 Proposed No.: 26-007

RESOLUTION NO. ___

A RESOLUTION to approve payments made by the District.

WHEREAS, pursuant to Chapter 36.100 RCW, as amended, the Washington State Major League Baseball Stadium Public Facilities District ("District") has been created and possesses all the powers of a public facilities district; and

WHEREAS, Resolution No. 478 [Proposed No. 20-002] appointed the District Executive Director, Joshua Curtis, as Auditing Officer; and

WHEREAS, the Board Chair or the Chair's designee has been designated to review and approve payments, subject to final review and approval by the Board; and

WHEREAS, Board member R. Omar Riojas has been designated by the Board Chair to review and approve payments; and

WHEREAS, the Auditing Officer has reviewed and approved ballpark vouchers #202608141654, #20260905135307, #20260925094214, #20260925104238, and #20260829120433 as produced by King County (the District's treasurer); credit card statements covering August 2026 and September 2026; Electronic Payment Request Forms dated August 19, 2026 and September 17, 2026; and the August and September payroll expense reports as produced by Gusto (the District's payroll administrator); as summarized as follows:

August 2026

Classification	Amount
1. Capital Projects Fund	$2,713,355
2. County Tax Fund	
3. Operating Reserve Fund	
4. Neighborhood Improvement Fund	$10,550
5. Operating Fund	
• Salaries/Benefits	
○ Salaries	$27,617
○ Employee Benefits - Health	$8
○ Employee Benefits – Retirement	$829
○ Payroll Taxes	$2,152
• Professional Services	
○ Accounting/Auditing	$825
○ Consulting Services	$25,053

DRAFT

o Legal Fees	$5,955
o Website & IT Support	$982
• General & Administrative	
o Bank, Payroll & Inv. Fees	$1,252
o Board Support	$107
o Dues & Subscriptions	$594
o Insurance Expense	$0
o Office Equipment Rental	$318
o Office Supplies	$11
o Professional Development	$0
o Repairs and Maintenance	$691
o Software Expense	$467
o Telephone Expense	$210
o Travel	$8,750
o Utilities	$224
TOTAL FOR THE PERIOD	$2,810,499

September 2026

Classification	Amount
1. Capital Projects Fund	$3,772,211
2. County Tax Fund	
3. Operating Reserve Fund	
4. Neighborhood Improvement Fund	$55,500
5. Operating Fund	
• Salaries/Benefits	
o Salaries	$27,617
o Employee Benefits - Health	$10,380
o Employee Benefits – Retirement	$829
o Payroll Taxes	$2,150
• Professional Services	
o Accounting/Auditing	$1,485
o Consulting Services	$29,632
o Legal Fees	$12,657
o Website & IT Support	$1,450
• General & Administrative	
o Bank, Payroll & Inv. Fees	$1,490
o Board Support	$3,200
o Dues & Subscriptions	$766
o Insurance Expense	$0
o Office Equipment Rental	$817
o Office Supplies	$1,162
o Professional Development	$0
o Repairs and Maintenance	$628
o Software Expense	$467
o Telephone Expense	$210
o Travel	$1,998
o Utilities	$224

TOTAL FOR THE PERIOD $3,981,072

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE WASHINGTON STATE MAJOR LEAGUE BASEBALL STADIUM PUBLIC FACILITIES DISTRICT AS FOLLOWS:

Vouchers #202608141654, #20260905135307, #20260925094214, #20260925104238, and #20260829120433 as produced by King County (the District's treasurer); credit card statements covering August 2026 and September 2026; Electronic Payment Request Forms dated August 19, 2026 and September 17, 2026; and the August and September payroll expense reports as produced by Gusto (the District's payroll administrator); are hereby approved.

PASSED by a vote of ____to ____ this 26th day of October, 2026.

BOARD OF DIRECTORS
WASHINGTON STATE MAJOR LEAGUE BASEBALL STADIUM
PUBLIC FACILITIES DISTRICT

_____
Christopher Marr, Chair

ATTEST:

_____
Joshua Curtis, Clerk

WASHINGTON STATE Ballpark PUBLIC FACILITIES DISTRICT

Executive Director Report
September/October 2026

NOTE: I will be briefing board members on several of the PFD's priorities for 2026 at Monday's meeting. Some of the updates below – such as district energy, pedestrian improvement plan, and next steps for the Duwamish MIC sub-area plan – will be further expounded upon during the meeting.

Administration

- 2026 State Audit – I am very pleased to share that our 2026 State Audit has wrapped up with no findings. As part of the Financial Audit, the State drilled down into a sampling of transactions from last year to assess the risk of "management override." For the Accountability Audit, the State reviewed accounts payable, open public meetings, and the PFD's general financial condition. All reviews found PFD provided adequate controls in safeguarding public resources while exhibiting compliance with all state laws, regulations, and our own policies. The auditor assigned to us was very diligent and I want to thank Darcy and Annie for their collaborative approach to this work. Audits are always a challenge and I'm gratified that our team continues to be acknowledged for their excellence and hard work.

Policy Tracking/Engagement

- District Energy – We now have a finalized RFI and will be releasing it in the next two weeks. I have asked Bloom Projects to assist with the coordination of the RFI, as well as possible project support should we find an appropriate partner for the work.
- Duwamish MIC Sub-Area Plan Update – The Seattle City Council formally adopted the Duwamish Manufacturing and Industrial Center Sub-Area Plan in September. This milestone opens up some new options for the board to consider.

Neighborhood Improvement Fund

- PIP Update – We have selected Haddad/Drugan as the artists responsible for delivering the mural designs and installation. We had a project kick-off meeting on 10/22 and were excited for some of their early ideas.

Community Engagement

- King County Council Briefing – Stacy and I briefed the County Council's Government Accountability and Oversight Committee on 10/13. We were allotted 20 minutes and divided our time between a brief introduction to the PFD an overview of the Pedestrian Improvement Project. Council Members were receptive to the presentation and

complimentary of the PFD and T-Mobile Park. You can view a video of the presentation here.

- World Cup Aftermath – Natalie Quick and I recently met with Beth Knox and a couple staff from the FIFA World Cup Local Organizing Committee (who have been kept on staff to help plan for the City's bid on the next Women's World Cup). We discussed opportunities to build on post-event messaging regarding the activation of the Stadium District and general lessons-learned to underline the opportunities for activation, housing, and safety in the area.
- Occidental Avenue Redesign – The team responsible for the redesign of Occidental Avenue presented an updated "short-term" design that includes a re-channelization of the street, a three-way stop at Charles St., and several options for street furniture. I have asked the team to present at the December board meeting.

WASHINGTON STATE Ballpark PUBLIC FACILITIES DISTRICT

Media Report
Sept-Oct 2026

Attachments & Summary

- "Mariners open 'Legacy Plaza' featuring statue of iconic 2001 American flag moment" Ryan Divish, The Seattle Times, September 3, 2026

    - The Seattle Mariners unveiled a statue honoring the 2001 record-setting team, as part of the new Legacy Plaza that features 116 bats and 2269 baseball medallions that were purchased by fans. The project raised more than $300,000 for the team's Legacy Field projects.

- "'Seattle is making progress, step by step': Mayor Wilson responds to plea from more than 30 major business leaders" Julia Dallas, Mynorthwest.com, September 10, 2026

    - Mayor Wilson issued a statement answering a business community letter urging action on public safety. Her response said that she appreciated hearing from the business community and that many of their requests are already underway.

- "Everett faces losing Aqua Sox and jeopardizing stadium project" Neetish Basnet, Puget Sound Business Journal, September 14, 2026

    - Everett's push to build a $120 million downtown stadium is running out of time, despite the city having spent $20.8 million on property and design. The AquaSox, a Seattle Mariners minor league affiliate, must relocate or face fines if the project stalls, as the MLB has determined that their current field is not compliant with recently raised standards.

- "Mariners seek $19 million in offseason upgrades at T-Mobile Park" Rick Morgan, Puget Sound Business Journal, September 15, 2026

    - The Seattle Mariners seek to spend $19 million on 47 upgrades to T-Mobile Park. Mariners COO Trevor Gooby said the team is replacing a point-of-sale system which is nearing the end of its' life, among other upgrades which are spelled out in the team's final 2027 capital expenditures plan. In October, the WA State Baseball Stadium PFD will vote on final approval of the plan.

- “Onni secures $41.7 million loan for long-planned Seattle project” Shawna De La Rossa, Puget Sound Business Journal, September 15, 2026

    - The Onni Group secured $41.7 million in financing for Block V, a two-tower Seattle development near the South Lake Union neighborhood. In August, the city approved a right-of-way request allowing Onni to install a gas main.

- “Trump administration considers building baseball park in Grand Teton National Park” Jake Spring and Stephanie Apstein, Washington Post, September 28, 2026

    - Everett Major League Baseball contacted the administration about hosting a game in a national park, and an agency official has scouted Grand Teton as a possible location. The idea of playing a game in a national park in one of several that MLB is exploring, after the success of the recurring Field of Dreams game in Iowa.

- “Everett businessman leads effort to bring USL soccer team to planned stadium” Rick Morgan, Puget Sound Business Journal, September 28, 2026

    - Everett businessman John Carswell announced he is putting together an ownership group to bring a United Soccer League team to the planned Everett Outdoor Event Center. Former Mariners executive Fred Rivera is advising Carswell through his consulting firm Rivera Group. This development may help push the stadium project across the finish line more quickly, which would aid the AquaSox in becoming compliant with MLB stadium standards.

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From the Puget Sound Business Journal:
https://www.bizjournals.com/seattle/news/2026/09/03/mariners-legacy-plaza-mclemore-cameron-t-mobile.html

SUBSCRIBER CONTENT:

Sports Business

Mariners unveil statue honoring 2001 season at T-Mobile Park



Mark McLemore and Mike Cameron admire the statue of their iconic moment in 2001.
RICK MORGAN I PSBJ



By Rick Morgan – Senior Reporter, Puget Sound Business Journal
Sep 3, 2026

Listen to this article 3 min

Story Highlights

- The Seattle Mariners unveiled a statue honoring the 2001 record-setting team.
- The Legacy Plaza features 116 bats and 2,269 baseball medallions.
- The project raised more than $300,000 for the team's Legacy Field projects.

The Seattle Mariners unveiled a statue honoring the record-setting 2001 team before Thursday's game at T-Mobile Park

The statue, part of the new Legacy Plaza at T-Mobile Park, features former Mariners Mike Cameron and Mark McLemore after the division-clinching day on Sept. 19, 2001, when the team beat the Angels following the 9/11 terrorist attacks.

After that win, McLemore and Cameron held an American flag near home plate after a solemn team celebration around the bases and a moment of silence.

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"For them to choose us, it's just special," Cameron said at the unveiling event, which McLemore also attended.

To commemorate the 116-win 2001 season, which set the American League record for wins, the back wall of the plaza is adorned with 116 bats. There are also 2,269 baseball medallions. Fans could purchase a bat for $1,000 or a medallion for $250 and have their names inscribed on either.

The Mariners raised more than $300,000 through the sales for the team's Legacy Field projects to build and improve fields throughout the state.

Related coverage

- Mariners propose $24.3M in T-Mobile Park upgrades. Here's where it would go.
- Mariners land local insurance company as TV broadcast sponsor

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"Families put out so much money to have their kids play a game that, when I started playing, it was probably $10 or $20. You paid for a hat, a belt, some pants, and obviously you've got your glove. Now, it is so beyond that," Cameron said. " (The money) gives a great opportunity to address some of the things that have really gotten crazy in the game of baseball."

Chicago-based sculptor Lou Cella made the statue, as well as the four other statues around T-Mobile Park. Cella also created the statue of Lenny Wilkens outside of Climate Pledge Arena and the statue of Don James outside of Husky Stadium.



A wall of commemorative bats and baseball medallions lines the back of Legacy Plaza.

RICK MORGAN I PSBJ

T-Mobile Park debuted a statue of broadcaster Dave Niehaus on the main concourse in 2011 and a statue of Ken Griffey Jr. in front of the home plate entrance in 2017. The Edgar Martinez statue debuted in 2021, and an Ichiro Suzuki statue was unveiled in April of this year.

The Mariners didn't disclose the cost of the plaza.

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MYNORTHWEST POLITICS

‘Seattle is making progress, step by step’: Mayor Wilson responds to plea from more than 30 major business leaders

Sep 10, 2026, 11:27 AM | Updated: 5:23 pm



Downtown Seattle at dusk. (Photo: georgedodd via Envato)

BY JULIA DALLAS
MyNorthwest Content Editor

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More than 30 major players in Seattle's business community have signed a letter urging Seattle Mayor Katie Wilson and the City Council to take action on public safety.

Business leaders ranging from Microsoft's Brad Smith to Seattle Mariners' John Stanton to Costco's Ron Vachris to Alaska Air Group's Ben Minicucci are demanding an overhaul of the city's public safety efforts.

Wilson responds to business leaders

Wilson issued a statement Thursday afternoon in response to the letter, saying she appreciated hearing from the business community and that many of their requests are already underway.

Wilson said in the last nine months the city has increased police presence in several neighborhoods, including Rainier Beach, the Chinatown-International District (CID), Little Saigon, North Aurora, and Belltown. She added that the city has made street-level investments in the CID and has committed resources to Little Saigon.

"We are working with residents and business owners to implement changes to the built environment that improve safety and reduce gun violence," Wilson stated.

She also said the city put up barriers on Aurora, is working on modifying on-street parking in Belltown, and has more than doubled crisis care responders' hours. In response to the number of officers, Wilson said there are 3,500 police officer applications in the queue and that the city is actively recruiting a new police chief.

“Seattle is making progress, step by step,” Wilson wrote. “While any violence is too much violence, it is important to understand that SPD data show shootings and homicides at their lowest in a decade. And yet, we have far too much crime and public disorder, and people have a right to be frustrated.

“I, like everyone in Seattle, want to see that progress happen faster and steadier,” she continued. “When we work in collaborative, transparent partnership on these goals, we make real progress on what matters most — creating a Seattle that is comfortable, safe, and prosperous.”

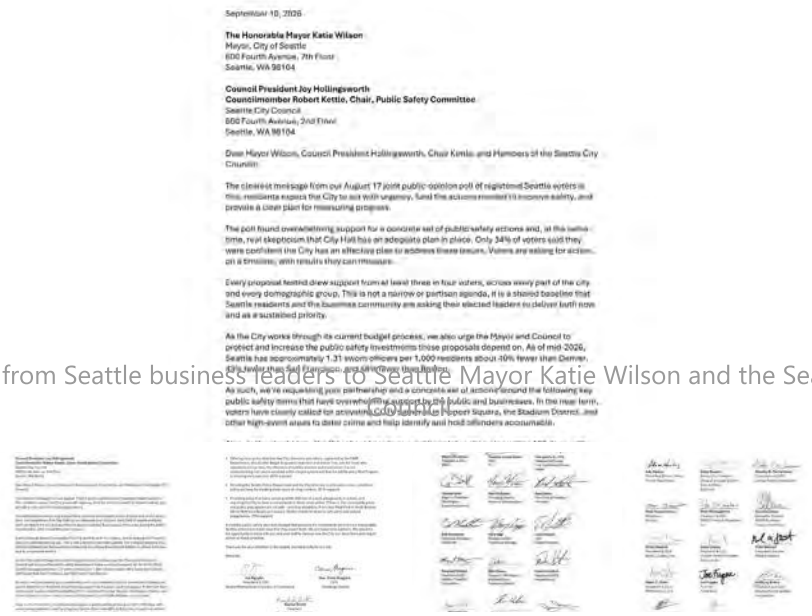
Poll: Only 34% of Seattle voters confident city has effective public safety plan

The letter was posted on the Seattle Metropolitan Chamber of Commerce’s website Thursday. It stated that an Aug. 17 joint public opinion poll of registered Seattle voters found “residents expect the city to act with urgency, fund the actions needed to improve safety, and provide a clear plan for measuring progress.”

There was overwhelming support for a concrete set of actions on public safety, along with skepticism that City Hall has an adequate plan in place, according to the letter. Business leaders also pointed out that only 34% of voters said they were confident the city has an effective plan to address public safety.

“Voters are asking for action, on a timeline, with results they can measure,” the letter stated.

1 / 4



A letter from Seattle business leaders to Seattle Mayor Katie Wilson and the Seattle City Council

Letter demands CCTV activation, camping ban, faster 911 response times

The executives are requesting an increase in public safety investments, activation of the CCTV camera system, a public safety action plan, faster 911 call response times, the arrest of illegal drug users who repeatedly refuse treatment and shelter, and a camping ban within 250 feet of a park or playground, among other items. They are also asking the mayor and council to back those priorities in the city budget.

“A credible public-safety plan and a budget that protects the investments behind it are inseparable,” the letter stated. “Seattle voters have made it clear that they expect both. We are ready to be partners. We welcome the opportunity to meet with you and your staff to discuss how the city can move from planning to action on these priorities.”

Other corporations involved include Zillow Group, Puget Sound Energy, Weyerhaeuser, Virginia Mason Franciscan Health, BECU, Starbucks, Nordstrom, the Seattle Metropolitan Chamber of

Commerce, Challenge Seattle, Washington Roundtable, F5, Fred Hutchinson Cancer Center, Kaiser Permanente, Madrona Venture Group, and Symetra Financial Corporation.

T-Mobile, Vulcan Real Estate, Russell Investments, Saltchuk, Joshua Green Corporation, Remitly, PEMCO Mutual Insurance Co., the SODO Business Improvement Area, Retail Lockbox, Inc., the Greater Seattle Business Association, Ballard Alliance, McKinstry Co. LLC, Tutta Bella, the Washington Hospitality Association, Laird Norton Company, and PSL Ventures also signed on.

‘We’re starting to go backwards again’: Hospitality leader says safety has declined since World Cup

“There’s a lot of conversations, a lot of different ideas, and I think we all need to rally as a city and say ‘Let’s focus on this now.’ It’s just, we’re at that point,” President and CEO of the Washington Hospitality Association Anthony Anton told KIRO Newsradio.

Anton believes the city did a great job during the World Cup, but feels like safety efforts have declined.

“We put ourselves on such a great world view, and it feels like we’re starting to go backwards again,” he said. “And the safety of our employees, and the safety of our guests has a real impact on people we care about, and a real impact on the economic status of the city.”

RELATED STORIES



Mayor Wilson signs Seattle's first 'Do Not Solicit' list to block unwanted real estate offers citywide



New gun violence reduction strategy moves forward at Seattle City Hall



'Let's call it what it is': Seattle public safety chair demands mayor explain why she removed police chief

Wilson dismisses Seattle council's gun violence plan as 'grandstanding and politicking'

The council is set to vote next week on a gun violence reduction plan that Wilson dismissed as "grandstanding and politicking" in an interview with KUOW.

Seattle City Councilmember Maritza Rivera is sponsoring the resolution and said the mayor has been slow to act on public safety.

"I'm underwhelmed that it's taken this long for her to say what her response is going to be, and what she's going to do to address all the shootings we've seen across the city," Rivera told KIRO Newsradio.

Rivera's resolution calls for the city to partner with national experts who've helped reduce violence in other cities.

Wilson said she'll announce her own gun violence reduction strategy next week, along with an update on the city's work to expand shelters.

Contributing: Aaron Granillo, KIRO Newsradio

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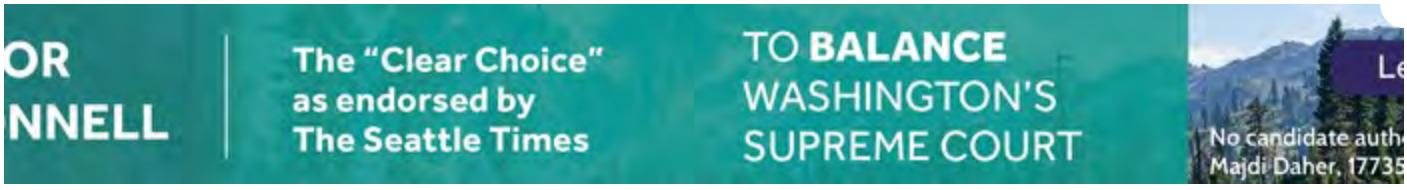
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Everett faces losing AquaSox and jeopardizing stadium project



Everett officials are racing to advance a new stadium project as questions linger over the long-term future of the AquaSox in Everett.



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Story Highlights

- The AquaSox must relocate or face fines if Everett's stadium project stalls.
- Everett has spent $20.8 million on property and design for the new venue.
- A full financing plan will be presented to the Everett City Council by the end of September.

Everett's push to build a $120 million downtown stadium is running out of time, as city officials confront the possibility of its anchor tenant pulling out.

The AquaSox, a Seattle Mariners minor league affiliate, recently had discussions with city officials, including Mayor Cassie Franklin, to emphasize the need for faster action on the stadium project. Further delays could force the team to look elsewhere, city officials say.

"The AquaSox participation in this project is critical for it to move forward," city spokesperson Jason Kelly said in an email to the Business Journal. "We are confident that we will come to terms with the AquaSox so that the project's development can continue."

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In 2021, Major League Baseball raised its facilities standards, adding new requirements for minor league stadiums. The MLB determined AquaSox's current home, Funko Field, was not compliant.

Rather than renovating the circa-1947 ballpark, city leaders two years ago proposed a 5,000-seat multipurpose entertainment venue on a nearby 12.5-acre site.

The MLB has imposed a six-figure fine against AquaSox owner 7th Inning Stretch LLC for each season the team plays at a non-compliant stadium.



The proposed Everett Outdoor Event Center is at a site across from the Angel of the Winds Arena.
CITY OF EVERETT

The AquaSox may have little room left to maneuver now.

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As a member of the Northwest League, the AquaSox played their final game of the 2026 season against the Spokane Indians on Sept. 6. It's unclear if the AquaSox owners plan to ask for an extension to the stadium's compliance deadline.

Construction could start by early 2027, with a spring 2028 opening.

7th Inning Stretch did not respond to a request for comment Monday.

Related coverage

- Everett considers more funding for $120M stadium as timeline tightens
- Memorial Stadium redevelopment goes vertical as $140M project nears halfway point
- As Seahawks sale looms, economists warn against public funding for new stadium

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The city has moved forward approving land acquisition for the stadium project even as a final funding strategy has not been set. In June, the City Council authorized the use of eminent domain as a backstop for property acquisition.

The first land purchases commenced in mid-July.

On Sept. 2, the City Council signed off on another $3.5 million interfund loan to finance the latest property acquisition – a 31,362-square-foot warehouse lot at 2303 Pacific Ave.

"I'm not in support of the interfund loans without knowing the financial picture, the total cost financing and financial pro forma of the stadium and the



The city has approved $20.8 million so far for property assemblage and design work for the new stadium project. To date, Everett has agreements to acquire six properties. The plan ultimately calls for the acquisition of 17 parcels between Hewitt and Pacific avenues, across from the Angel of the Winds Arena.

The City Council on Sept. 9 authorized the use of eminent domain, if necessary, to purchase a 9,583-square-foot parcel at 2931 McDougal Ave. owned by Hewitt Worklofts LLC.

City officials are expected to present a full financing plan to the City Council by the end of September. The stadium project had an estimated $25 million funding shortfall earlier this summer.

Since announcing their commitment to the new stadium in June 2025, the AquaSox ownership has yet to sign a lease. Kelly said the city hopes to finalize soon a long-term lease that would keep the AquaSox in Everett for "decades to come."

In a letter Franklin sent to City Council members on Sept. 8, the mayor noted that Snohomish County planned to double its investment in the project from its original $5 million to $10 million.

"This transformative investment in the (Everett Outdoor Event Center) will not only benefit the businesses and residents of the City of Everett, but also those in surrounding communities of Snohomish County," Franklin wrote.

An updated economic analysis released in March found that the new stadium would generate an estimated $84.9 million in new business revenue annually, support 660 jobs and draw about 400,000 visitors to downtown Everett a year.



"In any case, the contiguous parcels that the city has assembled to date are a prime redevelopment site that could be sold to a private developer or used for another municipal economic development project," Kelly said.

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Sports Business

Mariners seek $19 million in offseason upgrades at T-Mobile Park



Image: Anthony Bolante | PSBJ

Among the improvements the Mariners are seeking in the offseason is to replace some seats in the lower bowl.



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Story Highlights

- The Seattle Mariners seek to spend $19 million on 47 T-Mobile Park upgrades.
- Mariners COO Trevor Gooby said the team is replacing a point-of-sale system nearing end of life.
- The Washington State Major League Baseball Stadium PFD will vote on final approval in October.

The Seattle Mariners are already planning offseason upgrades to T-Mobile Park.

The team listed 47 needed improvements for a total of $19 million in a Monday board meeting with the Washington State Major League Baseball Stadium Public Facilities District (PFD). The upgrades are spelled out in the team's final 2027 capital expenditures plan.

The priciest improvement is $2.9 million to upgrade the bollards at the home plate gate, followed by just over $2 million to replace seats in parts of the lower bowl. The Mariners are also looking to replace the concessions point-of-sale system for $2 million and to replace security cameras for roughly the same price.

Trevor Gooby, the Mariners chief operating officer, said during the meeting that the team has started the request-for-proposals process for the new-point-of-sale system.



because we're just starting out the RFP, but we think this is a pretty good placeholder for that."

Gooby added that the current point-of-sale system is about 8 years old and at the end of its useful life.

Related coverage

- Mariners propose $24.3 million in T-Mobile Park upgrades. Here's where it would go.
- Mariners COO prepares to build off the team's 2025 run

The King County Council established the PFD in 1995 after the district was approved by the state Legislature. The board is tasked with ensuring the Mariners maintain the park to a high standard. T-Mobile Park opened in 1999 as Safeco Field.

Each May, the Mariners send the PFD a provisional plan, and the board sends a provisional approval letter in June if the board agrees to the improvements. The Mariners send the final capital expenditures plan in September. The PFD, the Mariners and consultants from CAA Icon will review the updated plan over the next month, and if everyone agrees on the plan, the PFD board will vote on a final letter of approval at its October board meeting.

The Mariners pay for the improvements up front, but the team submits reimbursement requests to the PFD, which will approve items so long as they are consistent with the capital expenditures plan. The reimbursement money doesn't come from a broad tax but rather stadium-specific taxes like a parking tax and an



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Onni secures $41.7 million loan for long-planned Seattle project



The Onni Group secured financing for its development site at 2301 Seventh Ave.
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Story Highlights

- Onni Group secured $41.7 million in financing for Block V, a two-tower Seattle development.
- The Canadian developer acquired the site in 2018 for $78.75 million.
- The city approval of a right-of-way request in August.

Canadian developer Onni Group has secured $41.7 million in financing for a two-tower project located at the site of former parking lots near Seattle's South Lake Union neighborhood.

Planning for the $358 million development – known as Block V – dates back eight years, but activity at the site had been slow until recently.

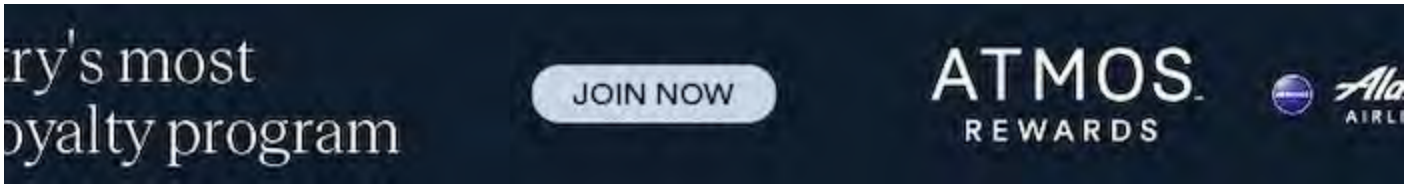
In August, the city approved a right-of-way request allowing Onni to install a gas main, and additional site work permit activity has taken place over the last few months.

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The properties at 2301 and 2331 Seventh Ave. are in the entitlement phase. The latest financing follows a $170 million loan secured in December 2023.

Related coverage

- Onni lands $200M Goldman Sachs loan for Seattle tower project
- Onni seals the deal with Clise for two-tower development site in Seattle

Onni, based in Vancouver, British Columbia, acquired the roughly half-block property in 2018 for $78.75 million from Clise Properties. At the time, the developer planned a mixed-use project with two towers and had obtained a master-use permit for the site.

Graphite Design Group designed the project, according to its website.

Pre-pandemic, the project was expected to include about 310,000 square feet of office space, approximately 610 residential units and 8,000 square feet of retail space. The current mix of residential, office and retail is unknown, and the construction timeline remains unclear.

An Onni representative did not respond to a request for comment.

The project sits on the west side of Seventh Avenue between Battery and Bell streets, an area that has seen significant development activity over the past decade.

Toronto-Dominion Bank is the lender for the $41.7 million loan, and Stewart Title



Democracy Dies in Darkness

EXCLUSIVE

Trump administration considers building baseball park in Grand Teton National Park

Major League Baseball contacted the administration about hosting a game in a national park, and an agency official scouted Grand Teton this week as a possible location.

Today at 11:51 a.m. EDT

By Jake Spring and Stephanie Apstein

Major League Baseball has approached the Trump adminis
park, officials from the White House and MLB confirmed S

The administration has scouted locations in Grand Teton N
an MLB game, according to two other people familiar with
anonymity because they were not authorized to speak to th

Grand Teton is the country's eighth-most-visited national p
of the Teton Range of the Rocky Mountains. National parks are among the country's most protected federal lands, and constructing a sports facility at Grand Teton could set a new precedent for the use of vast national park land in the Western United States.

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An MLB official, who spoke on the condition of anonymity because he was not authorized to speak publicly, said the league approached the administration after the success of MLB's other stand-alone events, such as the recurring Field of Dreams game in Iowa. The idea of playing a game in a national park is one of several that MLB is exploring.

Dive deeper

The White House said in a statement that MLB asked the administration "if it was possible to host a game at a national park, similar to the Field of Dreams game."

"This is not a Presidential directive, nor is it being directed by the White House. It's also not being driven by the Department of Interior," the statement said. "Therefore, this is not a White House or Administration priority."

The White House said MLB has not made any decisions and the Park Service has not granted any permits. "If the MLB wants to go on site visits of national parks, that is their prerogative," the statement said.

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It referred additional questions to MLB.

National Park Service Deputy Director Frank Lands visited Grand Teton National Park in recent days and looked at three potential locations for a baseball park within the park's boundaries, the two people familiar with the matter said. Dive deeper

One of the sites that Lands visited is already disturbed land that is not pristine park property, these individuals said. Many parks have "bone yards" or storage areas for materials or equipment not being used.

Lands, reached by phone Saturday evening, declined to comment.

After publication of this piece, the White House said in a statement that Lands "has not been actively scouting sites" and was on an official trip to several national parks including Grand Teton, Yellowstone and Grand Canyon.

"The MLB happened to schedule their trip to Grand Teton at the same time that Frank was there," it said. "It is incorrect to say that Frank is actively scouting sites. It is also incorrect to say that the administration is sending officials to scout sites."

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A prized national park like Grand Teton is not an appropriate place for a baseball park, said Betsy Buffington, Northern Rockies regional director for the National Parks Conservation Association, an advocacy group.

“It is irreplaceable. There is no other Grand Teton that is home to bears and wolves and bison, elk and pronghorn,” Buffington said in an interview. “So the idea that we would put a baseball stadium in Grand Teton National Park is just — what would the word be? — ludicrous. Crazy. Ridiculous. I mean, I just can’t fathom.”

Luther Propst, a county commissioner for Teton County, Wyoming, who met Lands this week on his visit there, said in an interview that the federal government had not sought county input and that Lands did not mention the issue.

“Grand Teton National Park is about wild America, wildlife, opportunity for solitude, not for more amusement,” Propst said, calling the proposal for a ballpark “a radical departure from the tradition of national parks.”

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J.C. Bradbury, a professor of economics at Kennesaw State University who studies public financing of sports venues, said in an interview that it could be a bad deal for taxpayers.

“This is a uniquely terrible idea,” Bradbury said, adding that the cost of a ballpark at a national park would exceed the more than $50 million that went into expanding the Field of Dreams venue.

He emphasized that it was hard to draw conclusions without more information about the plan’s financing, but typically when taxpayers fund any portion of a stadium, “the public pays the cost, and the revenue is consumed by the private owner — in this case, Major League Baseball.”

A national park would be a particularly poor setting for a stadium project, he added, because it is already a tourist destination, and hotels and businesses are already full. “All these people who are going to see a baseball game are going to be displacing other tourists who want to go there and see the natural wildlife.”

Since assuming office in January 2025, President Donald Trump has taken actions to drastically reshape the National Park Service. His efforts to shrink the government resulted in the Park Service losing a quarter of its staff, which has at times led to closures of some park facilities, fewer tours at national parks and other disruptions. The president has sought to scrub the Park Service of signs and

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The administration is also weighing whether to give a sliver of Yosemite National Park to a private developer to build road access to a resort in exchange for land of equal value. Park advocates say that giving up park land for goals other than conservation sets a new and dangerous precedent.

Dive deeper

Starting in 2016, MLB has staged single games at various locations across the country: once at Fort Bragg, in North Carolina; once in Omaha, tied to the College World Series; once at the historic Negro League ballpark, Rickwood Field, in Birmingham; once at Bristol Motor Speedway, a NASCAR racetrack in Bristol, Tennessee; three times in Dyersville, Iowa, in the cornfield made famous by the movie “Field of Dreams”; and annually at Williamsport, Pennsylvania, tied to the Little League World Series.

Most of those were played at permanent facilities, but after the Bristol game, racetrack officials disassembled the stadium and donated some of the materials.

The Field of Dreams stadium was initially temporary, but the site was eventually expanded to make it permanent.

The 2027 MLB schedule is set and includes a Field of Dreams game and a Little League Classic game, so

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Everett businessman leads effort to bring USL soccer team to planned stadium



Everett businessman John Carswell is putting together an ownership group to bring a USL League One soccer team to the planned Everett Outdoor Event Center.
ANTHONY BOLANTE | PSBJ



By Rick Morgan – Senior Reporter, Puget Sound Business Journal
Sep 28, 2026

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Story Highlights

- John Carswell announced an ownership group to bring a USL League One team to Everett.
- The team will play at the planned Everett Outdoor Event Center, which would also house the AquaSox.
- Former Mariners executive Fred Rivera is advising Carswell and seeking additional investors for the franchise.

A name has emerged in the effort to bring a United Soccer League team to Everett.

Everett businessman John Carswell on Monday announced he is putting together an ownership group to bring a team to the planned Everett Outdoor Event Center. The team would play in the USL League One, a professional tier two divisions below Major League Soccer and a division below the USL Championship league.

Carswell lends a familiar Everett name to the effort, and it's also the latest wrinkle in the uncertain, highly anticipated Everett Outdoor Event Center, which would also house the Everett AquaSox, a minor league affiliate of the Seattle Mariners.

Carswell owns the Apex Everett event space, as well as the restaurant 16Eleven and the bar El Sid, both of which are inside Apex. Apex also houses the Kings Hall music venue.

“The Everett Outdoor Event Center will be the perfect Downtown venue for a new franchise. I look forward to ongoing conversations with USL about the future of soccer in Everett," Carswell said in a news release.

Related coverage

- Everett considers more funding for $120 million stadium as timeline tightens
- Former Mariners exec Fred Rivera launches sports consulting firm

Former Mariners executive Fred Rivera, who launched his sports business and consulting firm Rivera Group in August 2025, is advising Carswell, and the two are looking for additional investors.

USL League One has 17 teams, including the Portland Hearts of Pine and Spokane Velocity FC. In an email, Rivera said the Everett team doesn't yet have a name.

The AquaSox and Everett city officials recently have discussed the need to speed up the project amid concerns that further delays on the $120 million project could force the team to look elsewhere. MLB has been imposing six-figure fines against AquaSox owner 7th Inning Stretch LLC after new facility standards in 2021 added requirements for minor league ballparks. The AquaSox's current home, Funko Field, is not compliant with MLB standards.

“The AquaSox participation in this project is critical for it to move forward,” city spokesperson Jason Kelly said in a recent email to the Business Journal. “We are confident that we will come to terms with the AquaSox so that the project’s development can continue.”

Everett officials two years ago proposed the 5,000-seat Everett Outdoor Event Center on a 12.5-acre site across from Angel of the Winds Arena. Construction could start early next year, with a spring 2028 opening, though the city hasn't set a final funding strategy.

Everett has started approving land acquisitions, and the City Council has authorized the use of eminent domain as a backstop. Land purchases started in July. Everett has agreements to buy six properties, but the plan requires 17 parcel

acquisitions for the site. There was an estimated $25 million funding shortfall for the project as of April.

According to a March economic analysis, the Everett Outdoor Event Center would generate almost $85 million in new business revenue each year, support 660 jobs and bring roughly 400,000 visitors to downtown Everett annually.

Carswell bought the 105-year-old Apex building in 2022 for $2.4 million, but the building had been empty since 2010. The restaurant and concert venue opened in 2023, and El Sid opened last year.

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